

# Health | The Intersection of Public Health and Economic Health

Moderated by Tim Sweeney, GBPI



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## Health | The Intersection of Public Health and Economic Health

**Charlie Hayslett, CEO Hayslett Group, LLC** 



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# Connecting the Dots: A Case Study in Building A Data-Driven Narrative to Shape Policy

Georgia Budget & Policy Institute
Atlanta, Georgia
2014 Policy Conference
January 8, 2014

Presented By: Charles Hayslett, CEO Hayslett Group LLC





#### **Presentation Overview**

- I. Community Health and Economic Vitality
- II. The Economics & Politics of Georgia's Rural Health Crisis
- III. Answering Mickey Channell's Question: What Do You Do About It?





# Chapter I Community Health & Economic Vitality: Genesis of an Unplanned Messaging Strategy





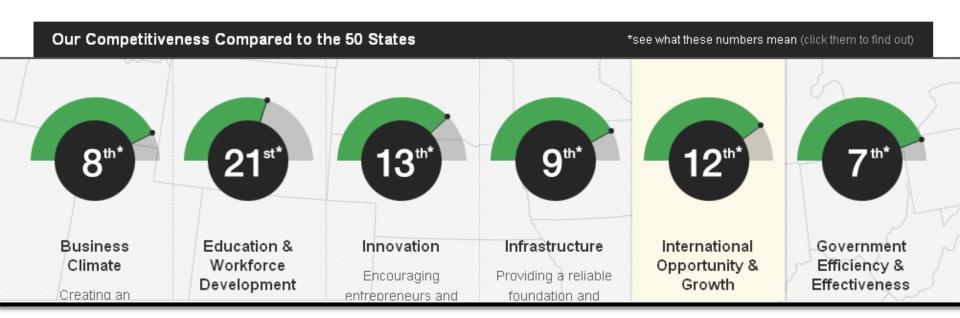
Members

Dashboard



#### Georgia Competitiveness Initiative

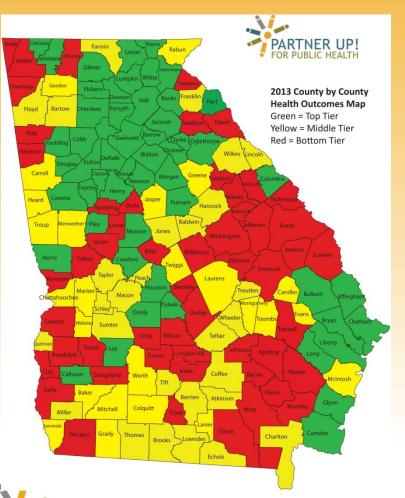
This Initiative is bringing state government and the business community together at the request of Governor Nathan Deal to develop a long-term strategy for economic development.







#### 2013 Health Outcomes Rankings

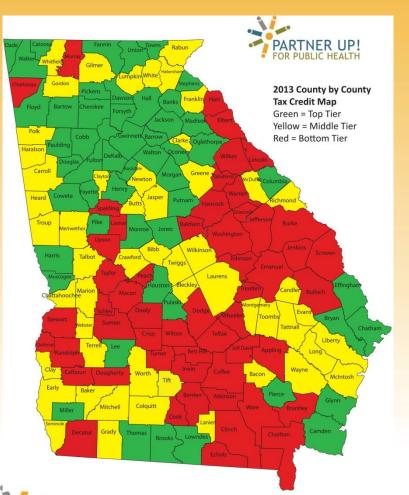


- Source: University of Wisconsin County Health Rankings
- Based on:
  - Premature death
  - % in poor or fair health
  - Days work missed for physical or mental health
  - Low birth weight





### 2013 Economic Rankings



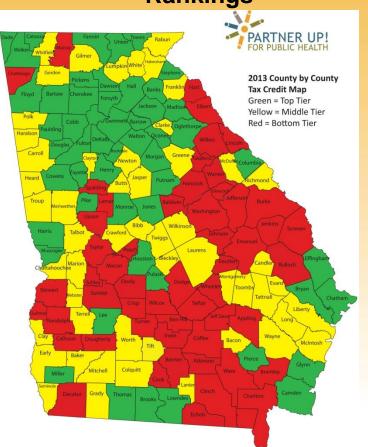
- Georgia Dept. of Community Affairs Job Tax Credit Rankings
- Based on:
  - Per capita income
  - Poverty rate
  - Unemployment rate



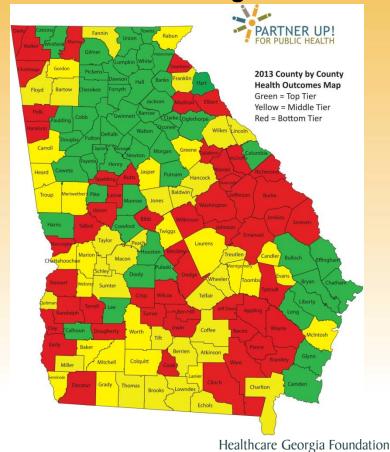


# Georgia Economic Vitality & Health Status Maps

2013 Tax Credit Rankings



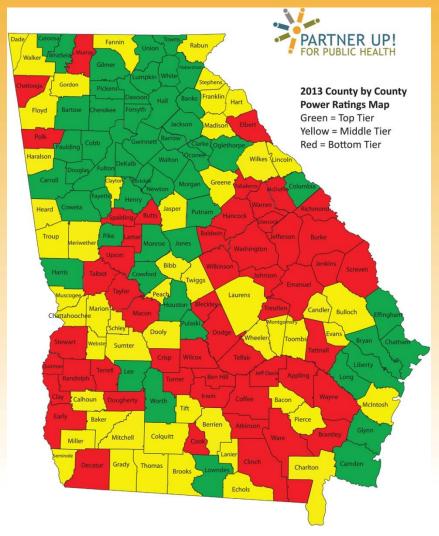
2013 Health Outcomes Rankings





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### 2013 Partner Up! Power Ratings







### 2013 Partner Up! Power Ratings

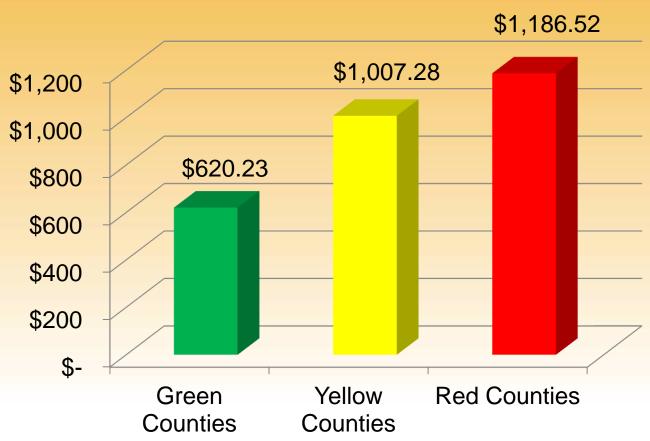
<b>Top 10</b>				
County	Health Rank	Econ Rank	Power Rating	
Oconee	3	1	2	
Forsyth	1	4	2.5	
Fayette	2	5	3.5	
Columbia	7	2	4.5	
Cherokee	5	7	6	
Cobb	6	9	7.5	
Gwinnett	4	14	9	
Coweta	9	15	12	
Lee	19	6	12.5	
Bryan	21	6	14.5	

Bottom 10				
County	Health Rank	Econ Rank	Power Rating	
Jenkins	143	139	141	
Johnson	131	154	142.5	
Randolph	146	141	143.5	
Clinch	151	137	144	
Jeff Davis	136	152	144	
Ben Hill	147	145	146	
Stewart	158	134	146	
Taliaferro	152	144	148	
Crisp	150	151	150.5	
Wilcox	155	146	150.5	



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### Medicaid Spending Per Capita

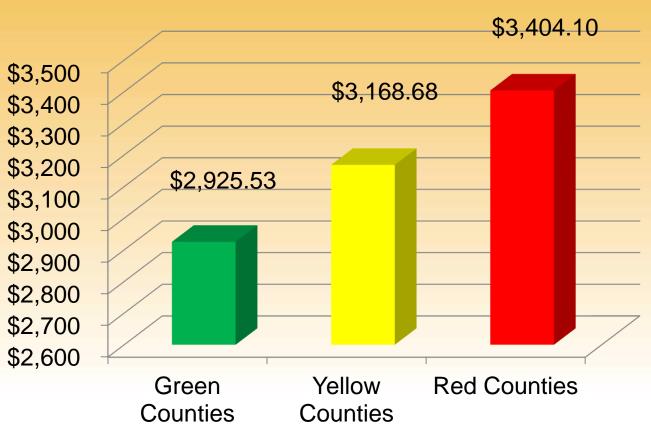


Per Capita
Medicaid
Expenditures
91.3% higher
in Red
Counties vs.
Green
Counties





#### Medicaid Spending Per Enrollee



Per Enrollee
Medicaid
Expenditures
16.4% higher
in Red
Counties vs.
Green
Counties





### Oconee vs. Crisp/Wilcox







# Oconee vs. Crisp Wilcox Underlying Rankings Data

	Oconee	Crisp	Wilcox
Health Outcomes Criteria (U. Wisconsin)			
Premature Death (YPLL 75 Rate)	4,639	10,864	13,609
% in Poor/Fair Health	15%	24%	24%
Days Work Missed - Physical Health	2.0	3.8	3.3
Days Work Missed – Mental Health	3.8	2.6	3.0
Low Birth Weight	8.1%	14.4%	10.9%
Economic Criteria (Georgia DCA)			
Poverty Rate	7.4%	29.1%	25.5%
Unemployment Rate	6.1%	13.0%	12.5%
Per Capita Income	\$50,305	\$25,509	\$23,412





## Oconee vs. Crisp/Wilcox Contribution vs. Cost

	Oconee	Crisp/ Wilcox
2010 Population	32,808	32,694

- -- U.S. Census Bureau
- -- Georgia Department of Revenue
- --Georgia Department of Community Health





## Oconee vs. Crisp/Wilcox Contribution vs. Cost

	Oconee	Crisp/ Wilcox
2010 Population	32,808	32,694
2009 State Income Tax Liability	\$40.2M	\$12.0M

- -- U.S. Census Bureau
- -- Georgia Department of Revenue
- --Georgia Department of Community Health





## Oconee vs. Crisp/Wilcox Contribution vs. Cost

	Oconee	Crisp/ Wilcox
2010 Population	32,808	32,694
2009 State Income Tax Liability	\$40.2M	\$12.0M
2012 Medicaid Benefits	\$11.2M	\$44.2M

- -- U.S. Census Bureau
- -- Georgia Department of Revenue
- --Georgia Department of Community Health





#### Power Ratings Media Coverage

#### The Augusta Chronicle

ADVERTISEMENT

Wealthiest Georgia counties enjoy best health but all pay for poor care, data show













# Chapter III Answering Mickey Channell's Question: "What Do You Do About It?"





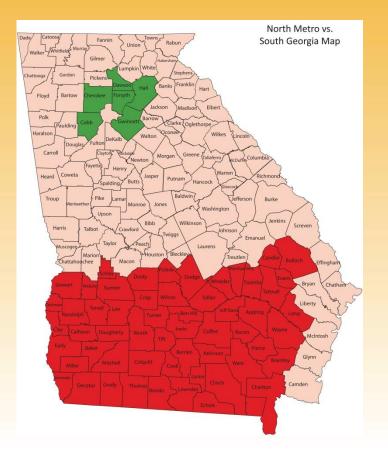
### **Answering Mickey Channell's Question**

1. Define – and communicate – the scope, scale & strategic nature of the problem





## Fantasy Geography: North Metro vs. South Georgia

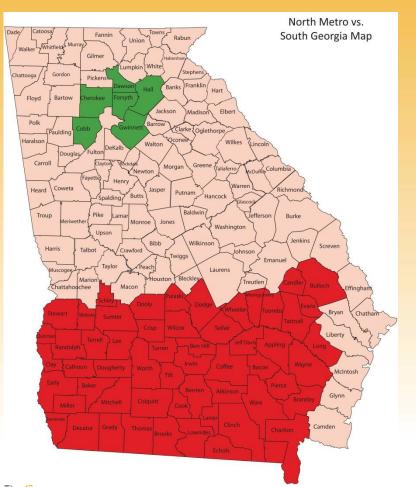


	Sout h GA		North Metro	
Premature Birth Rate	10.0	49 <sup>th</sup>	9.4	2 <sup>nd</sup>
Low Birthweigh	10.7	49 <sup>th</sup>	7.6	19 <sup>th</sup>
Infant Mortality	9.4	48 <sup>th</sup>	5.3	<b>7</b> <sup>th</sup>
Premature Death	9,23	44 <sup>th</sup>	5,017	1 <sup>st</sup>





## Fantasy Geography: North Metro vs. South Georgia



	South GA	North Metro
2010 Population	1.16M	2.09M
No. on Medicaid	391,814	379,527
Total Medicaid Spending (2012)	\$1.28B	\$954.2M
\$/Medicaid Patient	\$3,261	\$2,514
State Income Tax Liability	\$480M	\$1.79B





### **Answering Mickey Channell's Question**

- 1. Define and communicate the scope, scale & strategic nature of the problem
- 2. Integrate health & economic development planning





# Link Health Planning & Economic Development

#### Health and Economic Development



A resource for the New York Regional Economic Development Council meetings The New York Academy of Medicine, August 2011



## Healthier Americans for a Healthier Economy

INTRODUCTION

Preventing disease is one of the most common sense ways to improve health in America. But it is also a major factor for improving the economy.

More than half of all Americans currently

win-win way to make a real difference. They

#### Unhealthy Communities

- Dangerous roadways
- Food deserts
- · Unsafe and inaccessible parks

#### Unhealthy Economy

- High health care expenditures
- Lost productivity
- · Less community investment

#### Unhealthy People

- Obesity
- Diabetes
- Heart disease
- Cancer





### **Answering Mickey Channell's Question**

- 1. Define and communicate the scope, scale & strategic nature of the problem
- 2. Integrate health & economic development planning
- 3. Develop 'disaster management' strategy for worst areas





#### Recognize that not all disasters are 'natural'



Healthcare Georgia Foundation grantmaking for health



#### Red Cross Definition of 'Disaster'

... an occurrence such as a hurricane, tornado, storm, flood, high water, winddriven water, tidal wave, earthquake, drought, blizzard, pestilence, famine, fire, explosion, building collapse, transportation wreck, or any other situation that causes human suffering or creates human needs that the victims cannot alleviate without assistance." [Emphasis added]





### **Answering Mickey Channell's Question**

- 1. Define and communicate the scope, scale & strategic nature of the problem
- 2. Integrate health & economic development planning
- 3. Develop 'disaster management' strategy for worst areas
- 4. Find a way to embrace Medicaid expansion





## The Atlanta Journal-Constitution

Credible. Compelling. Complete.

AJC EXCLUSIVE BUYING JOBS

#### Carpet jobs cost Ga. \$44K each

Engineered Floors to get \$105.6M in incentives from state.

2 new plants to boost northwest Ga. economy.

By J. Scott Trubey strubey@ajc.com and Greg Bluestein gbluestein@alc.com **AJC INVESTIGATION BUYING JOBS** 

# Ga. gives incentives despite red flags

AJC INVESTIGATION BUYING JOBS

## Half fail to deliver on jobs

State spends millions to attract businesses.

Some question if state has safeguards to know if program is effective.

liver the full number of jobs they promised. Collectively, the under-performers, which were awarded more than \$106 million in state grants, fell short of their job-creation promises by 42 percent. Even so. government offi-



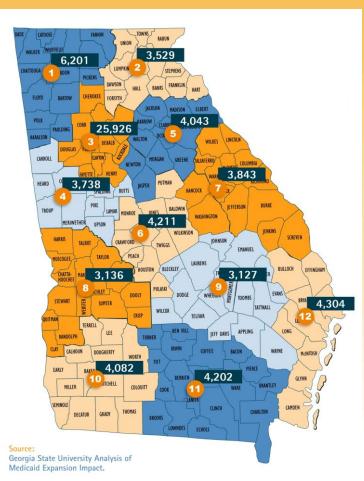
@ajc.com

Today The Atlanta Journal-Constitution launches Buying Jobs, an occasional series. With the economy a top concern, we decided to examine whether





## Medicaid Expansion Economic Impact Study



- 70,343 jobs
- \$3.56B new payroll
- \$8.18B new economic output
- \$146.1M in new local taxes
- \$130.5M in new state taxes
- Rural GA benefits significantly





versus



Project	Projected Jobs	10-Yr Payroll	State Investment	Cost Per Job
Caterpillar	1,400	\$526.3M	\$77M	\$55,000
Medicaid Expansion	70,343	\$35.58B	\$4.5B	\$63,972
Med. Exp. – GBPI Est.	56,257	\$28.5B	\$2.15B	\$38,177

- Caterpillar payroll assumes high-end salary of \$37.6K or all 1,400 employees
- Uses governor's cost estimates for Medicaid Expansion
- Adds GBPI cost estimates for Medicaid Expansion

- --AJC's "Buying Jobs" series
- --GSU Analysis of Economic Impact of Medicaid Expansion







versus

## **CATERPILLAR®**

Project	Projected Jobs	10-Yr Payroll	State Investment	\$ of Payroll per \$ of State Investment
Caterpillar	1,400	\$526.3M	\$77M	\$6.80
Medicaid Expansion	70,343	\$35.58B	\$4.5B	\$7.90
Med. Exp. – GBPI Est.	56,257	\$28.5B	\$2.15	\$13.20

- Caterpillar payroll assumes high-end salary of \$37.6K for all 1,400 employees
- Uses governor's cost estimates for Medicaid Expansion
- •Adds GBPI cost estimates for Medicaid Expansion Sources:
  - --AJC's "Buying Jobs" series
  - --GSU Analysis of Economic Impact of Medicaid Expansion





<sup>50</sup> CATERPILLAR®

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www.togetherwecandobetter.com

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Twitter: @PartnerUpGA

Funded by Healthcare Georgia Foundation



# Health | The Intersection of Public Health and Economic Health

Dr. Sandra Ford, District Health Director Dekalb County



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# Public Health Investment: What do we need to do to Move the Dial?



Georgia Budget & Policy Institute
Policy Conference

8 January, 2014

S. Elizabeth Ford, MD, MBA
District Health Director, DeKalb County

## Georgia's Health Ranking\*:

38<sup>th</sup> - 2013

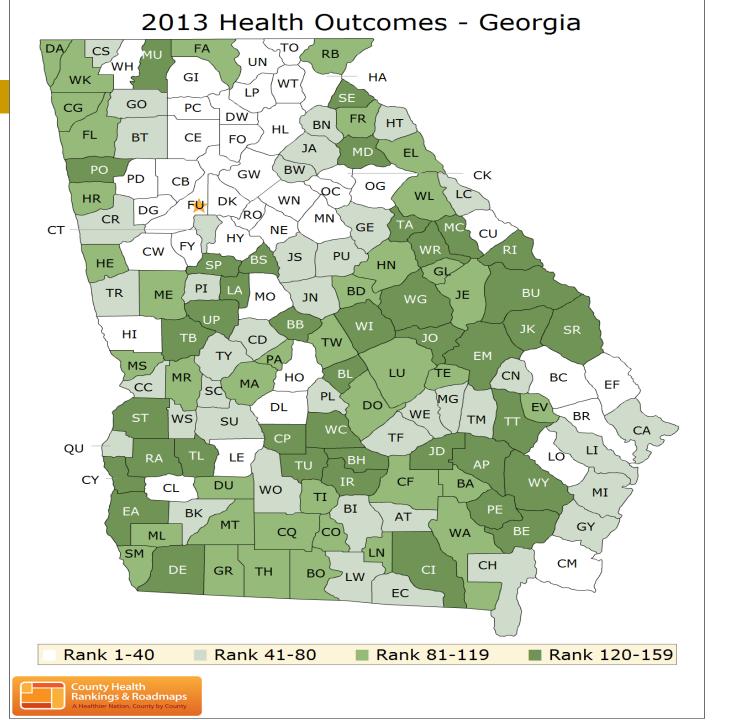
39<sup>th</sup> - 2012

Max:  $43^{rd}$  (2009)

Min: 32<sup>nd</sup> (1996)

<sup>\*</sup> AmericasHealthRankings





## County Health Rankings 2013

## Top Six

- 1. Forsyth
- 2. Fayette
- 3. Oconee
- 4. Gwinnett
- 5. Cherokee
- 6. Cobb

## Bottom Six

- 154. Early
- 155. Wilcox
- 156. McDuffie
- 157. Terrell
- 158. Stewart
- 159. Clay

## **County Health Rankings**

•Health Behaviors	(30%)
•Tobacco Use	
<ul><li>Diet &amp; Exercise</li></ul>	
•Alcohol Use	
•Sexual Activity	
•Clinical Care	(20%)
<ul><li>Access, Quality</li></ul>	
<ul> <li>Social &amp; Economic Factors</li> </ul>	(40%)
<ul> <li>Education, Employment, Income</li> </ul>	
•Family, Social & Community Supp	ort
•Physical Environment	(10%)

## **County Health Rankings**

**DeKalb:** 17<sup>th</sup>/159

2012: 18<sup>th</sup>

2011: 19<sup>th</sup>

2010: 17th

## **DeKalb County-Strengths**

#### **Health Behaviors**

- Adult smoking
  - Adult obesity
- Physical inactivity
- Motor vehicle crash death rate

## DeKalb County-Weaknesses

#### **Health Behaviors**

- •Sexually transmitted infections
  - Excessive drinking
    - •Teen birth rate
    - •Low birthweight

#### **Social & Economic Factors**

- Children in poverty
  - Uninsured
  - Violent crime rate
- Children in single-parent households

DEKALB COUNTY

## Who lives in DeKalb County?

**Board of Health** 

	South DeKalb	North DeKalb
Social Characteristics		
% High school graduate or higher (25 yrs and older)	67.5%	84.9%
% Bachelor's degree or higher (25 yrs and older)	14.8%	46.2%
% Foreign-born	14.7%	22.8%
% Speak a language other than English at home (≥5 yrs)	8.2%	26.2%
<b>Economic Characteristics</b>		
In labor force (16 yrs and older)	170,103	197,983
Median household income (1999 dollars)	\$40,935	\$51,619
Median family income (1999 dollars)	\$41,513	\$58,788
Median per capita income (1999 dollars)	\$18,099	\$30,486
No. households with public assistance income	3,310	2,133
Married couple family	17,376	26,149
Single parent (male)	3,779	2,934
Single parent (female)	21,198	9,603



## **Youth Risk Behaviors**

	· ·				
Risk Behavior	2003	2005	2007	2009	2010
Seriously considered attempting suicide during the past 12 months	13.7%	13.4%	13.3%	14.5%	15.0%
Attempted suicide one or more times during the past 12 months	7.4%	9.9%	8.9%	9.3%	9.0%
Ever been forced to have sexual intercourse	10.4%	8.4%	10.0%	9.7%	9.6%
Intentionally physically hurt by boyfriend or girlfriend in past 12 mos*	10.9%	13.3%	13.0%	14.6%	13.2%
Never or rarely wore a seatbelt when riding in a car driven by someone else*	5.4%	6.6%	6.8%	8.9%	6.7%
In the past 30 days, rode in a car driven by a driver drinking alcohol*	24.4%	19.9%	21.0%	22.9%	19.3%



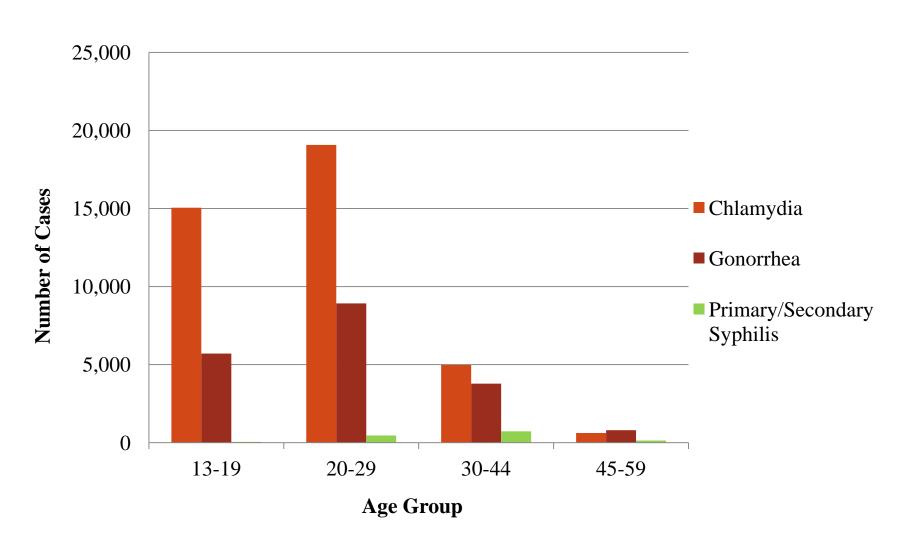
#### **Youth Risk Behaviors**

# Sexual behaviors among DeKalb County High School Students, YRBS 2003-2010

Risk Behavior	2003	2005	2007	2009	2010
Had sexual intercourse for the first time	14.50%	15.10%	14.10%	12.70%	11.90%
before age 13 years*					
Had sexual intercourse with four or more	20.80%	20.00%	21.90%	20.90%	17.50%
people during their life					
Used a condom during last sexual	71.90%	73.50%	69.30%	64.80%	65.60%
intercourse*					
Used birth control pills before last sexual	8.50%	9.10%	9.00%	9.80%	7.40%
intercourse					
Drank alcohol or used drugs before last	17.20%	14.20%	14.60%	16.00%	15.10%
sexual intercourse					
Had ever been taught in school about	92.70%	90.00%	87.80%	90.00%	87.60%
AIDS or HIV infection*					



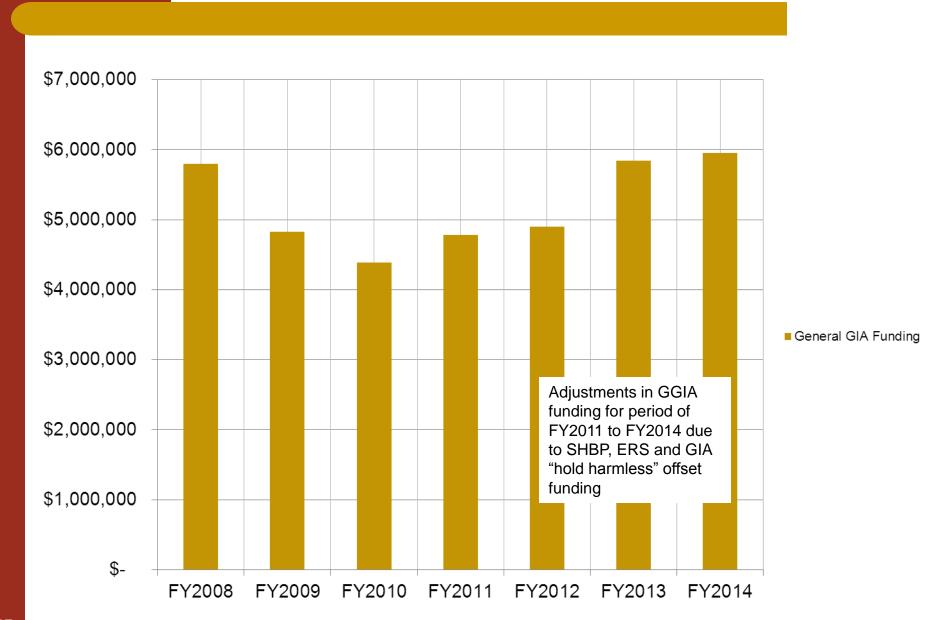
## Number of STD cases by age, 2002-2010, DeKalb County



Source: Online Analytical Statistical Information System (OASIS), Georgia Department of Community Health, Division of Public Health

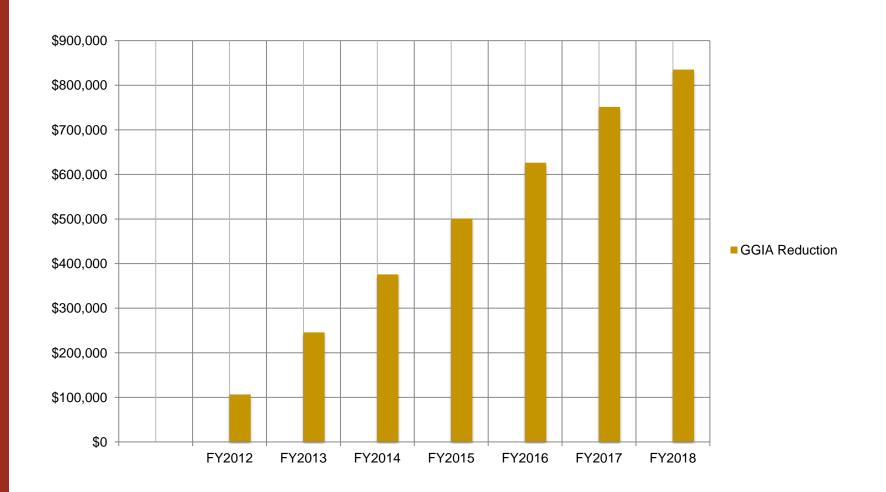


#### Historical General Grant in Aid Funding





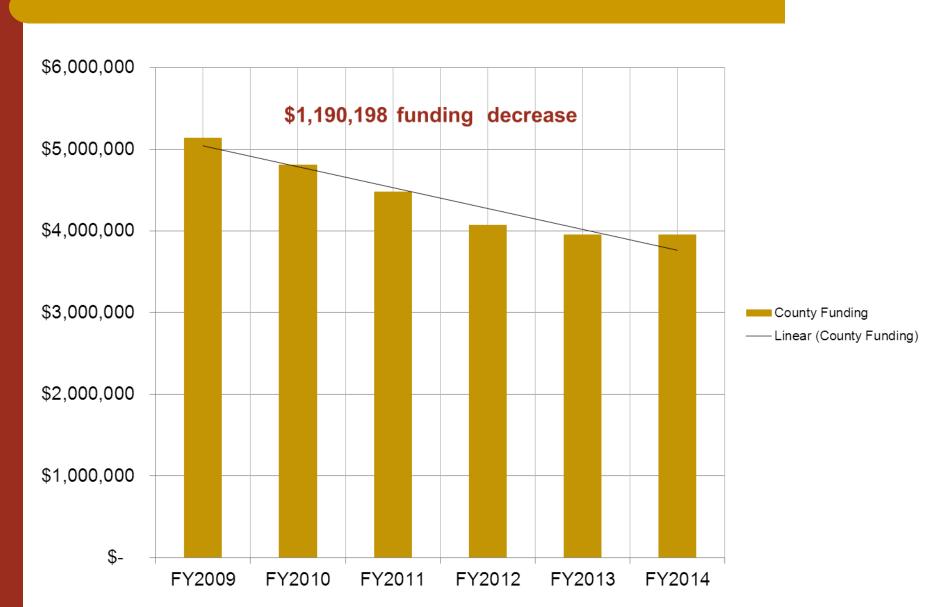
#### General Grant in Aid Formula Reduction



Years 1-3 are "hold harmless" by legislature. Impact in year 4 and beyond

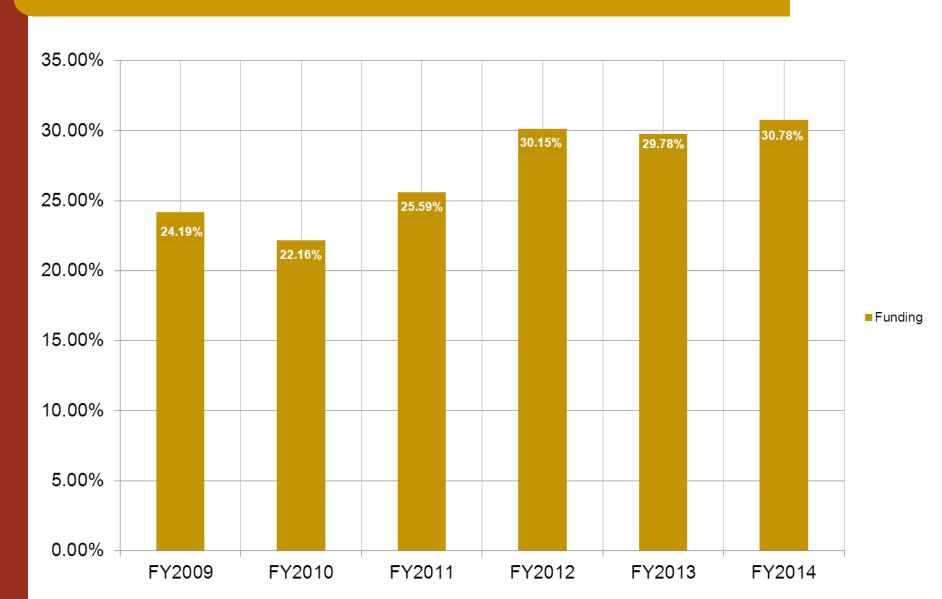


#### Historical County Contribution, Board of Health



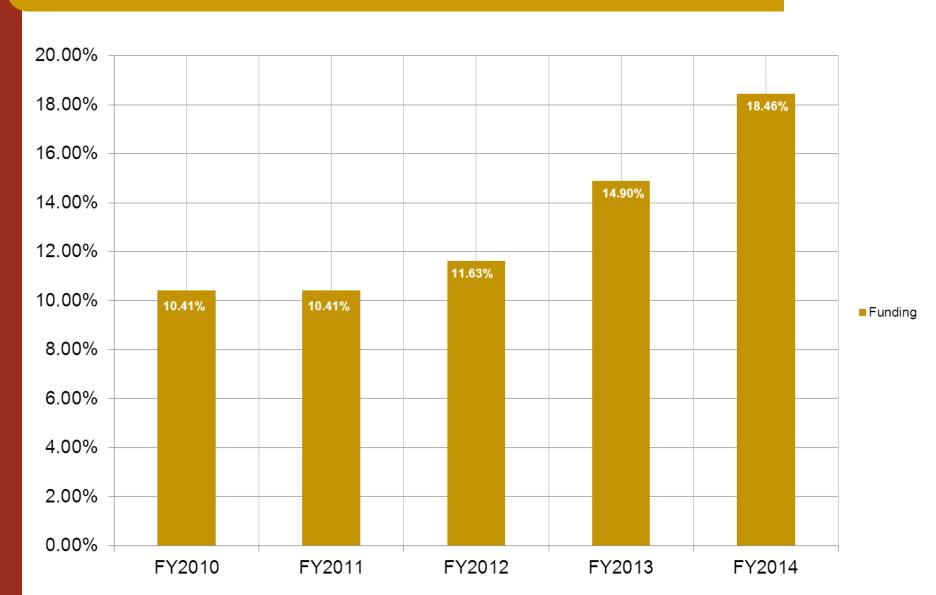


#### **State Health Benefit Plan Contribution**





#### **Employee Retirement System Increase**





#### FY2014 Board of Health Employee Benefit Rate

56.89%

\$\$\$\$\$\$\$\$

•CDC: every1\$ spent on childhood immunizations saves \$18.40

## Low Hanging Fruit

- Childhood Obesity
- Nutrition & Physical Activity
  - Lifestyle Changes
  - Worksite Wellness

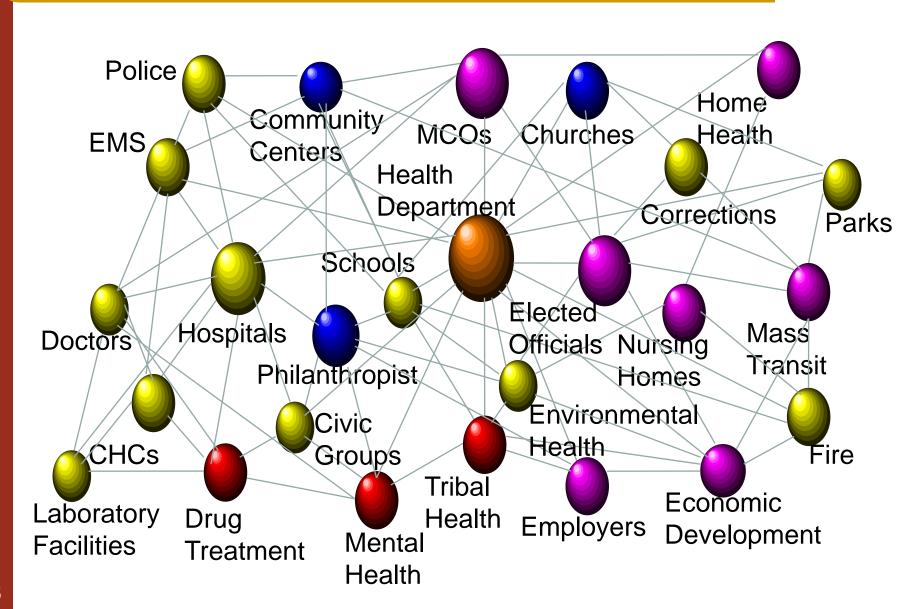
## **Partnerships**

- Schools
- Community Organizations
  - Faith-Based Community
    - Business Community

#### The Built Environment

- Healthy Belvedere
- City of Clarkston
- Master Active Living Plan
  - •DCBOH + Planning & Sustainability
  - •"Making the Healthy Choice the Easy Choice"
    - walking trails
    - bike paths
    - access to parks and public transportation
    - •walkability to restaurants and entertainment

#### The Local Public Health System





# Questions? <u>seford@dhr.state.ga.us</u>

www.dekalbhealth.net



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Questions from the audience



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