Difficult Choices Made Worse by Budget Cuts: Results from GBPI’s 2020 School District Survey

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Each year, the Georgia Budget & Policy Institute sends a survey to every public school superintendent in Georgia to gather information on the current state of education, what improvements need to be made and how lawmakers can address the problems Georgia schools face. This year, school superintendents or other central office staff from 124 of Georgia’s 181 school districts responded to the survey, representing 1.4 million public school students, or 83 percent of all students in the state.

What follows is a summary of the survey responses, and what they can tell us about education in Georgia for the upcoming year. We have included respondents’ quotes to contextualize specific perspectives. Names have been used with permission.

Budget Cuts

Due to lagging revenues caused in part by the novel coronavirus, Georgia lawmakers passed a budget with $2.2 billion in cuts. Local schools face a $950 million shortfall for FY 2021, which began July 1. When asked how school leaders would deal with the loss of state dollars, 85 percent of respondents stated that they would utilize reserve funding. Additionally, of the 124 district responses, 57 (46 percent) responded that their school district would reduce spending on professional development (PD) for instructors. This decrease in PD is striking considering the pedagogical changes necessary to teach children remotely. The following chart shows the breakdown of responses.

The poorest districts can ill afford cuts in funding, where academic coaches, instructional technology coaches, and subject specialists are luxuries.

- Dr. Steve Smith, Superintendent, Bleckley County School District
During the initial shift to remote instruction in March, there was speculation that schools would see savings due to less need for services such as school transportation. Some school leaders noted in the survey that they had, in fact, experienced savings in the last months of the 2020 school year.

However, these reduced expenditures pale in comparison to the funds lost by the current budget cuts, so schools will have to pull from reserves. A comparison between FY 2020 savings and the budget reserves that school leaders will use to make up the FY 2021 financial shortfall is below.

Note: Survey responses to prompt, “Which of the following actions will your district take in FY 2021 to address the budget shortfall?” Respondents could choose more than one option.

Source: Georgia Budget & Policy Institute’s 2020 School District Survey.
Within the 89 school districts that responded that they plan to utilize budget reserves, school leaders expect to deplete, on average, 34 percent of their local "rainy day funds." However, this average is not evenly distributed. Thirteen of the school districts surveyed anticipate depleting the totality of their local reserve funds in FY 2021. These 13 districts represent more than 250,000 students, or 25 percent of the representative population surveyed in this question. Many respondents connected their district’s situation to the ability to raise local revenue through property tax millage rates. One mill is equal to $1 out of every $1,000 of property value.

You need to understand that a mill in [Taliaferro County] is about $55,000, so if we go into our fund balance $250,000, that is proportional to [Gwinnett County] using 5 mills or about $150,000,000. I believe many legislators and educators see our actual cost as small, but put into the relative size of our budget, we are using a tremendous part of our fund balance, which we cannot make up.

- Allen Fort, Superintendent, Taliaferro County School District

Note: Among the 124 school districts sampled, 89 districts were able to provide an estimate of their anticipated use of local reserve funds. In total, these 89 school districts represent 1,017,309 students, or 57.8 percent of Georgia K-12 students, and expect to spend over $316.34 million in local reserve funds.

Source: Georgia Budget & Policy Institute’s 2020 School District Survey.
Impact of COVID-19

When asked what additional costs might be incurred due to the pandemic, 100 percent of respondents expect additional cleaning and sanitation costs. Other common concerns include costs incurred from remote learning (93 percent) and meal preparation and delivery (76 percent). The full breakdown of answers is below.

*Among “Other” expenses, school leaders noted the need for substitute teachers to cover the loss of teachers due to illness, supplies for school nurses and extra support to take temperatures.*

*Note: Survey responses to prompt, “What areas do you anticipate will incur additional costs due to the novel coronavirus in FY 2021?” Respondents could choose more than one option.*

*Source: Georgia Budget & Policy Institute’s 2020 School District Survey.*
Future Budget Cuts

When lawmakers passed the Fiscal Year (FY) 2021 budget with a $1 billion cut to the state’s public education system, they simultaneously refused to raise key revenue sources that would have mitigated the harm of the financial losses due to the pandemic. Proposals to raise the tobacco tax or close tax loopholes were rejected in favor of cutting an education budget that has only been funded fully for two of the last nineteen years. When offered a choice between raising revenue or continuing budget cuts, school leaders sided with the majority of Georgians in supporting common-sense revenue raisers. Of the 113 respondents to this question, 83 supported raising revenues while only five preferred budget cuts. Twenty-five answered that they were unsure.

It took our district five years to increase our fund balance to a fund level that would allow us to renovate our athletic facilities and build a livestock show barn. Almost three years of savings was depleted with our 10 percent budget reduction. Therefore, our capital projects for athletics and agriculture are placed on hold once again.

- Julie Childers, Superintendent, Wilcox County Schools

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We need better internet across Georgia, but particularly in the rural areas of Greene County. In a world where pandemics, natural disasters and elections affect school closures, distance learning is a must!

- Dr. Chris Houston, Superintendent, Greene County School District

We desperately need connectivity within our rural county to make long-distance learning a possibility for more students. Very few students have adequate internet, and many have no internet. Even with appropriate devices, our students are handicapped due to location.

- Seminole County School System

Additional Chromebooks and hot spots are needed for students without computers and home Wi-Fi/internet.

- Savannah-Chatham County Schools
Conclusion

Georgia public school leaders are facing looming costs that must be addressed in order to educate students in the pandemic while also ensuring safety. The budget cuts have forced districts to make difficult choices such as reducing expenditures on necessary instructional materials in order to meet the shortfall. In the face of these challenges, Georgia lawmakers would be wise to raise revenues to support students and the communities they are a part of.

Acknowledgements

The Georgia Budget and Policy Institute would like to thank the school districts that participated in the survey. School leaders provided extensive data, thoughtful responses and wise feedback. Their attention and effort are greatly appreciated. District leaders, school leaders and educators have our admiration and gratitude for the work they do each day to serve Georgia’s students.

School Leaders Overwhelmingly Support Raising State Revenues Instead of Continued Budget Cuts

Note: Survey responses to prompt, “In the 2020 General Assembly, lawmakers rejected calls to increase revenue (such as raising the state tobacco tax). In the future, if given the option would you prefer that state lawmakers continue budget cuts or instead pursue options to raise revenues?”

Source: Georgia Budget & Policy Institute’s 2020 School District Survey
Appendix A: Methodology

Dr. Stephen Owens developed this survey. Emmett Allen, who interned with GBPI during the summer of 2020, distributed the survey, supported respondents with any questions and analyzed results. A link to the survey, which was online, was sent by email to every superintendent in the state. GBPI subsequently contacted districts via phone and email to request their participation over a period of three weeks.

The survey was available in July of 2020. Participation was voluntary. Participating districts identified a contact person for follow-up information requests. Districts’ responses were available to all contact persons for their review. GBPI exported a spreadsheet of each district’s responses.


